

Using Analysis to Enhance Police Response

**2011 COPS Conference
Washington, DC**

Lakewood Demographics



Sector Policing

Three sector plan-commanders

Geographical deployment of resources

Partnerships with the community

Problem-solving approach to crime

Crime Analysis at LPD

Rethinking Accountability

The research emphasizes the need for internal and external accountability

Accountability redefined

Accountability = **Responsibility** (CompStat)

Accountability = **Ownership** + Responsibility

Who has the skill set, initiative, and the resources to help solve this situation?

Lakewood's Implementation of Stratified Model:

Incidents:

Roll call meetings, sector logs

First line supervisors are accountable (own the problem)

Agents are responsible for activity/issues in their beats

Guiding questions:

What are you doing today?

What's the biggest problem in your beat?
(Scan/analysis)

What are you doing about it? (Response)

SARA not SIRA

Repeat Incidents

Weekly crime sharing meetings

Similar to CompStat

Includes both patrol and investigations

Sergeants and commanders

Driven by Sector Scans-patterns and trends

Problem Locations and Areas

Commander level accountability

Multiple responders

Additional Resources

Sector Liaison Agents (2 per sector)

Special Enforcement Team (1 supv/6 agents)

Gangs, graffiti, task force liaison, hot spot reaction

W. 3rd Place Project

Area consists of mostly low income housing (80% multi-family, 20% single family)

Small neighborhood that has higher crime rates (graffiti, code enforcement issues)

Low social efficacy

- Visible gang presence emerging

- Police viewed as ineffective

- Serious crimes not reported (drive-by shootings)

 - Anomic neighborhood

W. 3rd Place Project



W. 3rd Place Project



07.12.2011

W. 3rd Place Project

Plan to develop partnerships with the neighborhood (interdependence):

Commander of South Sector initiated:

Series of community meetings to enhance community partnership & identify influential property managers

Door to door survey of the community

Saturation of patrol in area-bicycle and vehicle

Strict code enforcement-trash dumpsters, parking problems, broken windows

Targeting of problem tenants/complexes

W. 3rd Place Project

Use of a local sports facility for after school activities

Major crimes dropped 31% the year after the initiative began

Crime is still 17% below the pre-initiative years

Developing into a responsive neighborhood w/ interdependent relationship with PD

Colfax Corridor



Colfax Corridor



07.12.2011

Colfax Corridor



Colfax Corridor



Colfax Corridor Project

Analysis 2009-bad and getting worse

Assaults

Prostitution

Drugs

Transient issues

Commander initiated project to target small segments-1/3 mile segments of boulevard

Colfax Corridor

Response included:

- Bike Patrols

- Business Contacts

- Strict enforcement minor violations

- Prohibiting alcohol at Walker Branch Park

- Long-term interventions with transients

- Crime Free Multi Family Housing Projects

Still a problematic neighborhood, but crime decreased in 2010 (-21%)

Working toward responsive & interdependent

Keys to Success

Accountability

Internal-command and supervisory ownership

External-property owners, businesses, local non-profits

Data driven

Problem identification, response, and assessment

Organizational Support

Leadership, resources, etc.

Just keeping it on the radar

Problem Products

Commodity Metal Thefts

13 thefts in 2005

66 in 2006

66 in 2007



Metal Thefts

Created STOMP-November '07

- Information sharing

- Crime prevention

- Apprehension

Self imposed regulation

- Requiring identification

- Logging transactions

- Refusing certain metals except from licensed contractors

Eventually-legislation

Metal Thefts

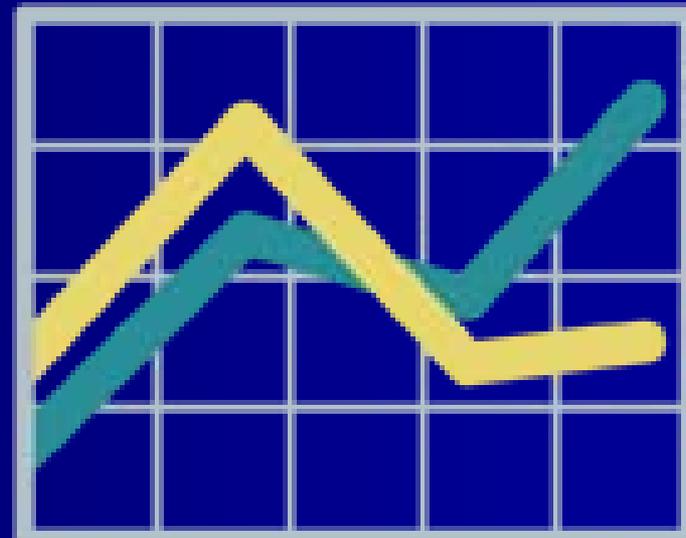
Clearance rates-

11% in 2006

13% in 2007

19% in 2008

21% in 2009



Accountability Challenges

Cuts in budgets

Younger generation

Older generations

Developing shared values...

Summary

What is biggest problem, and what are you doing about it?

Data driven responses

Accountability = **Ownership** + Responsibility

DNA of your agency

Success is a product of ownership both inside your department and outside with your community (partnerships)

QUESTIONS?